# Facilities P Drive 5S Project

Facilities Management
Spring 2011

#### 5S Methodology

- → Establish orderly flow
- → Eliminate Waste
- → Organize the workplace

#### **STANDARDIZE**

Maintain and make the "sort," "Set in order," and "Shine" habitual.
5S becomes a part of the regular work routine.

#### **SORT**

Divide items in the workplace into 3 categories: retain, return and rid.

#### **SUSTAIN**

Ongoing application of knowledge, skills, and abilities gained from the 5S process in order to improve organizational wide effectiveness.

#### SHINE

Cleaning the workplace and maintaining its appearance daily. Try establishing preventative measures to produce ongoing cleanliness.

#### **SET IN ORDER**

Find a place for everything and put everything in its place. Organizing, arranging and storing material, equipment and information.

#### Two Phases

- 1. Get rid of all the Junk!
- Create a system so there is a place for everything and everything is in its place.

5S is a Lean tool used to eliminate waste, organize a workplace and create a system to sustain improvements made.

## Facilities 5S Project Team

Wendy Davis - Facilitator
Mike Needham – Team Member
Pat Muller – Team Member
Sue Sergey – Team Member

A special thank you to all Facilities Personnel who helped clean and sort through files and participated in time tests!

## Issues – Need for 5S

- Folders and documents had misleading names
- Excess time spent searching for files
- User frustration \*%\$#@%
- Lots of OLD, unneeded files
- Personal files stored on the drive
- Files and folders with employee names
- New staff coming on board how will they know where to begin if we don't!?!?

55 was called to rescue!

### Previous Root Folders

- Sustainable Group Meetings
- Building Mechanics
- CB-Bids
- Building Projects Proposed
- Censtor-mtr pool
- Chucks projects
- Diane (operations)
- Digital-photos
- Drawings
- Ese
- Gregg
- Grounds
- Irfanview
- Jazz
- Jim Schultz
- Jim Heikkinen
- Test

- Parking Task Forde
- Power Point Presentations
- Recycle
- Rovano
- Safety Sheets
- Secretaries handbook
- Speclink
- Secretary
- Speclink+
- Sprdshts
- Sue
- Temp
- Scanned Books
- Maintenance
- Sustainability
- SHOP\_LABELS

## Some root folders had over 1,000 sub-folders!

Some had not been cleaned out for 15+ years!

## Time Test: Pre-5S

#### 6 Search and Find Files:

- 1. Find the latest State of Michigan monthly report for the GLRC.
- 2. Find the OSHS Payroll Vacation/Sick List.
- 3. Find the Grounds and Gardens Photos.
- 4. Find the Design Scope for the Admin Remodel.
- 5. Find the Meeting Minutes from the most recent monthly meeting.
- 6. Find the electronic copy of this document.

#### **Results:**

#### In Minutes and Seconds

o Personnel 1: 6.10

o Personnel 2: 5.43

o Personnel 3: 4.21

o Personnel 4: 4.43

o Total: 20.57

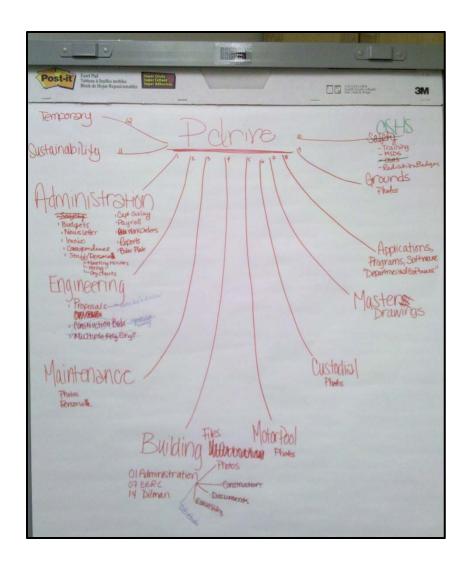
## 5S work begins

#### SORT

- Purge unneeded files
- Move files around
- Team becomes familiar with the current state
- Individual employees instructed to "Sort" through folders they manage

#### SET IN ORDER

- A place for everything
- New root folders are established by the team



## Here are the New Root Folders

- Administration
- Building Files
- Custodial
- Dept. Software
- Drawings
- Engineering
- Fleet Services
- Grounds
- Maintenance
- Sustainability
- Temp

From 33 to 11!

The number of root folders was reduced by 64%

## 5S work continues

#### SET IN ORDER and SHINE

- Employees put the new root folders to the test
- Moving files, cleaning files
- Minor changes made to finalize the new root folders

#### STANDARDIZE

- Root folder descriptions created
- Pat works individually with staff to train on proper filing and naming guidelines

## **Root Folder Descriptions**

- Administration Department business files such as payroll, purchasing, budgets, staff meetings, etc.
- Building Files Construction and renovation information and photos for all campus buildings
- Custodial Facility custodial documentation for entire campus.
- Dept. Software Engineering and other shared application software.
- Drawings AutoCAD floor plans for all campus buildings.
- Engineering Planning and documentation for new construction before a building # is assigned (once a building # is assigned, further documents are stored in Building Files Folder). Campus wide building information pertaining to areas such as roofs, elevators, sprinklers, etc. also stored in this folder.
- Fleet Services Rental vehicle information and van training instructions.
- Grounds Campus grounds and site utility information.
- Maintenance Facility maintenance documentation for entire campus.
- Sustainability Campus wide sustainability efforts and groups.
- Temp A place to temporarily store files. (Delete when finished with them.)

## Time Test: Post 5S

#### **Results:**

#### **In Minutes and Seconds**

o Personnel 1: 2.11

o Personnel 2: 2.29

o Personnel 3: 2.54

o Personnel 4: 2.41

o Total: 10.15



## And last but not least...SUSTAIN

#### **New staff/students**

- Go over Root Folder Descriptions
- Tour of P Drive

#### **Quarterly/Annual**

- Quarterly reminder by email (Sue)
- Drive will be monitored by Pat
- Annual Clean-up administered by the team, September – December each year

## Questions?